Carl F. Bauer

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September 7, 2006

Mr. Ron den Heyer, Resident Engineer
California Department of Transportation
75150 N. Highway 101
Leggett, CA, 95585

Mr. Ed Puchi, General Counsel
MCM Construction, Inc.
P O Box 620
North Highlands, CA 95660

Subject: Caltrans Contract No. 01-397514
01-Men-101, Leggett

Gentlemen:

This is to confirm my phone conversation with Ernie Holt and Ron Reading that I am interested in serving as the DRB Chairman on the subject Contract.

I am including a copy of my resume and list of DRBs I am serving on and their current status.

As a matter of disclosure: I have the following continuing interests and relationships in the construction industry:

I resigned as a Director of C. C. Myers, Inc. on July 31, 2006, where I retired as a full time employee in October of 2002.

I own 192 shares of Teichert, Inc. common stock as a result of my prior employment.

I own in a brokerage account 100 shares of Granite, Inc, common stock that I acquired directly through my stock broker in 1995. I have never worked for Granite.

I have never had a financial interest in MCM Construction, Inc. or have been employed by them.

I do not believe any of the foregoing will prevent me from being an objective and independent Chairman of the DRB on this project.

Sincerely yours

Carl F. Bauer

cc: Ernie Holt, Ron Reading

Encls

RECEIVED
SEP 08 2006

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CAREER

Fifty years working in the Construction Industry in all phases of the business

EDUCATION

1960 Bachelor of Science in Civil Engineering, San Jose State University
2004-05 DRB Practices & Administration, DRB Chairman Training

EMPLOYMENT

1954-1958 Laborer & Operating Engineer, Teichert Construction
Worked during summers and part time on highway & civil projects in Northern California.

1959-1962 Takeoff Engineer, Assistant to Owner, Project Engineer, Lew Jones Construction Company
Worked part time and full time on highway and bridge Projects. Performed takeoff and quantity analysis for bid preparation. Performed construction engineering on major highway projects throughout Northern California, including form and falsework design, quantity and cost analysis. Worked as precast plant engineer on the Yolo Causeway Project.

1963-1972 Estimator, District Superintendent, Project Superintendent, Teichert Construction
Worked on all phases of civil and highway projects, including structures, underground, grading, asphalt and concrete paving. Estimated and managed numerous major projects in Northern California.

1973-1988 Manager of Heavy Engineering, Teichert Construction
Responsible for all major highway and civil projects throughout Northern and Central California. Responsible for Division profitability, including estimating and construction management, personal and hiring decisions. Reported to the Vice President and Manager of Construction.

1988-2002 Executive Vice President & Chief Operating Officer, C. C. Myers, Inc.
Responsible for all estimating, construction, personal, legal, labor and engineering functions of $100 million/year bridge and highway contractor working throughout the Western United States. Projects exceeded 75 million dollars with over 20 contracts under way at one time. Reported to President and Owner and served on the Board of Directors.

2002-2006 Board Member-C. C. Myers, inc. until July 31, 2006

2002-Pres Consultant, Dispute Review Board Member & Chairman

INDUSTRY ACTIVITIES

1985-2002 AGC/Caltrans Liaison Committee Member, Chairman 1997-2000
1998-1999 Caltrans/Industry Partnering Steering Committee
1997 AGC Highway Division Chairman
1997-2002 AGC Union Labor Council member and Carpenters Negotiating Committee
1997-1999 AGC State Board, Executive Committee, Vice President, Senior Vice President
2000 AGC of California President and National Director
2002-2006 AGC past President's Council